

2013-16 LISTED BUDGET SAVINGS PERFORMANCE AT JULY 2015

Savings achieved to date	15,650,050
Progress is Satisfactory	9,069,996
Risk of savings not being fully achieved	2,428,550
Known shortfalls or significant risk that savings will not be achieved	3,210,050
Total of Savings	30,358,646

	SAVING REQUIREMENT	Red	Amber	Green	Blue	Comment
2015/17 Ref 27	Levies - Merseyside Waste and Recycling Authority and the Integrated Mersey Transport Authority have been requested to support the Council by finding 10% efficiency savings in setting their budgets for 2015/16/17	1,700,000	509,150			MRWA Levy did not reduce (although Transport Levy reduced by more than anticipated to partially offset this). Full saving (additional £2m reduction in 2016/2017) will need to be discussed with levying bodies.
(2014/15) E2.1	Review of the Commissioning of all residential care beds	600,000	395,000			This was part of a £1m saving phased over two years. Year 1 (2013/14) was set at £400k and was fully achieved through a restructure of In House Residential care. The balance (£600k) was for achievement in 2014/15 and was to be partially met from ongoing savings arising out of the In House Residential review (£305k), with the remainder (£295k) to be met from savings around Social Care Residential Agency Placements. In respect of the In House Residential saving, this was achieved except for £100k which was due to unexpected additional pay costs at Springbrook paid in October and in respect of overtime/relief staff for all homes. In respect of the Social Care Residential Agency placement saving, none of this was achieved as there was an overspend against the budget of £573k in 2014/15. There is currently a £1.37m projected overspend on Social Care Residential Agency placements in 2015/16. *The number of Looked After Children currently stands at 461. These savings assume LAC numbers remaining at 400.
(2014/15) C12.3	Reduced external audit, recoverable VAT fees & improved cash management pension costs	400,000	300,000			The unachieved balance from this 2013/14 saving relates to VAT shelter income from OVH. Receipts are currently forecast at £100k against OVH saving, therefore £300k is unlikely to be achieved again in 2015/16.
(2012/13) C5.1	Children in Care - Reduce Care Package Costs	396,000	396,000			This saving (£396k) is part of a £1.188m saving proposal phased over 3 years commencing 2012/13. It was very much in line with the Department's strategy to reduce our reliance on children placed in high cost Residential Care/Independent Foster placements and move them towards less expensive In-House Fostering with better outcomes for the child. The Department has made, and is continuing to make progress in this respect. However, Government policy and Family Court practice has been to increase the speed and number of children achieving permanence through Adoption; Special Guardianship and Residential Orders. There is an ongoing financial support associated with this practice, which has led to a significant financial burden on the Authority. Special Guardianship Orders overspent by £634k and Adoption Allowances by £148k in 2014/15, the latter of which was partially offset by one-off Adoption Reform Grant. These areas are forecast to overspend in 2015/16. *The number of Looked After Children currently stands at 461. These savings assume LAC numbers remaining at 400.
2015/17 Ref 97b	Budget Planning Assumptions - Review of services for vulnerable children	350,000	350,000			Likely to be unachievable - residential agency budget forecast to be significantly overspent.
(2014/15) I1.3	Financial Assessments	250,000	250,000			Work ongoing to identify and allocate savings.

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(2014/15) I1.4	Customer Access Point	250,000	250,000				Work ongoing to identify and allocate savings.
2015/17 Ref 66	Parking - Review of service and charging regimes	180,000	180,000				The introduction of new Car Parks is being progressed but unlikely to be operational until early 2016 at earliest. Removal of refunds for leisure users currently is under review. RPP charge increase has been implemented.
2015/17 Ref 39	Neighbourhoods - Reduction and re-prioritisation of activity	150,000	20,000				£130,000 has now been achieved - the remaining £20,000 will not be achieved until 2016/17
(2014/15) D1.9	Budget re-alignment of salaries to be funded from grants, contracts and reserves	116,000	116,000				A Review of the Economic Development Service has recommended this saving proposal is reclassified to RED as part of a wider restructuring & refinancing to allow the Service to bridge a funding gap in 14/15 until new sources of funding including the next European programme come on-line in 15/16. The non-achievement also relates to historic budgets which have been deleted although current commitments including the £32k annual subscription to the Local Enterprise Partnership continue to be paid.
2015/17 Ref 47	Further Changes in Style and Standards of Parks Management - Further Changes in Style and Standards of Parks Management	80,000	30,000				This saving cannot be fully achieved until the parks have been redesigned and contractual changes have been implemented, it is envisaged that a part saving of £50k will be achieved in 2015/16 with the remaining £30k in 2016/17.
2015/17 Ref 28b	Reduced accommodation costs - Lease on Houghton Street	76,000	76,000				Saving unachievable as it is a duplication of 2015/16 Saving Ref 67 (£60k).
(2014/15) C6.6	Careline Service/Security Force (income target)	75,000	75,000				Some additional income has been achieved so far, and whilst there is a general economic downturn, it is expected that these services will continue to generate sufficient opportunities to meet budgetary requirements in the future. However, there is a pressing need to introduce a Direct Debit collection system to meet customer expectations and assist with the development of income generating opportunities, however this system is yet to be introduced, and as such these income generating opportunities have yet to be achieved.
(2013/14) E2.8	Area Finance / Finance Visiting Officers - Review	75,000	26,400				This £75k saving has been deferred from 2013/14 as part of the requirement to achieve D 1.38 Social Care Subsidies. A proposed restructure will be presented to Trade Unions with the intention of then holding open consultation with staff as soon as possible. It is anticipated that £48.6k will be realised by March 2016, subject to consultation. Officers have already indicated to the Senior Leadership team that there will be an approximate £26.4k under-achievement of this saving in 2015/16 and have requested that this residual saving is deferred for another 12 months on the understanding that the full saving will be realised in 2016/17, but this would be subject to further efficiencies being realised from the change to processes and development of systems.

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(2014/15) C11.2	Improved procurement of Council wide communications activity	75,000	52,000				The 2014/15 saving of £75,000 will not be achieved. The £52,000 projected overspend reflects the fact that the potential impact of this non-achievement has been moderated by the inclusion of forecast income (£23,000) from the selling of advertising space on roundabouts.
2015/17 Ref 48	Parks Maintenance - Reduction in GM Contracts	60,000	30,000				This saving is based upon a contractual arrangement which will result in a £30k saving being achieved over the two year (2015/17) budget period.
(2013/14)	Management fee reduction - Formby Pool Contract	50,000	50,000				Independent reviewer has taken place and the results have indicated that discussions should take place with a view to revising the Contract Management fee. These discussions are progressing.
(2014/15)	Street Lighting - Review of lighting options	49,000	49,000				This saving will not be achieved due to the increase in provider electricity unit rate charges in September 2013. The scheme still delivered a reduction in energy need and no action would have resulted in an increase in the funding requirement.
(2014/15) E4.2	Review of Corporate Support Services (saving requirement £114,000)	20,000	20,000				£20,000 of original saving not achievable.
(2014/15) C5.4	Parks incl Nursery and net of frontline - Further changes to Parks Management and standards in parks (saving requirement £50,000)	19,000	19,000				This relates to the grounds maintenance contract and savings to be achieved on the indexation increase. For the first time in a number of years there was no positive indexation so the saving could not be achieved.
(2013/14)	Street Lighting - Review of lighting options	15,000	15,000				Pilot Street Lighting switch off scheme A565 and A59. This saving was not achieved due to the increase in provider electricity unit rate charges in September 2013
(2014/15) D1.30	Built Environment - Pest Control - introduction of a charge (saving requirement £10,000)	1,500	1,500				2014 - 15 additional £10k income target - £8,500 achieved

TOTAL OF SAVINGS TARGETS DECLARED AS SIGNIFICANT RISK OF NON ACHIEVEMENT-RED

4,987,500	3,210,050	0	0	0
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		SAVING REQUIREMENT	Red	Amber	Green	Blue	Comment
2015/17 Ref 83	Integrated Wellness - Integration of Lifestyle services	1,500,000		500,000			We have achieved savings of £981,277 through decommissioning a number of services. The target of £1.5 million has not been achieved as anticipated last quarter. Savings identified have not been realised due to the delay in completing the VCF review.
2015/17 Ref 53	Sports Leisure - Review and Restructure Management/Administration/Operations including deletion of Service Manager post. Retender direct debit collection. Reduce agency payments. Energy efficiency.	470,000		54,450			Review and restructure completed and implemented on 5th May. Due to notice periods there will be a reduced saving in 2015/16, but the saving will be achieved in full in future years.
2015/17 Ref 84	Substance Misuse - Reduction in Substance Misuse spend	300,000		56,100			Public health has achieved a direct saving of £243,900 against target of £300,000. Additional savings have not been achieved as anticipated at last quarter due to the delay in completing the VCF review and agreed staffing savings being assigned to other council budgets.
(2014/15) F3.1, F3.3, F4.2 & D1.28	Review of Commissioning - reducing funding support to community groups - Commissioning & Neighbourhood Coordination	261,000		261,000			This is a Council wide saving which impacts on all VCF budgets, and cannot therefore be achieved in full from Commissioning and Neighbourhood Coordination. The saving will impact on the Council wide VCF review which is forecast to take effect in 2016/17.
2015/17 Ref 28ii	Day Care - Day Care Review	250,000		250,000			Negotiations are underway with the provider, however contractual notice periods may impact on the amount saved in 2015/16
2015/17 Ref 8	Sefton Care Line and Sefton Securities - Increased income as result of increased service activity	238,000		238,000			Additional income is being achieved via additional external activity relating to fire and intruder alarms and CCTV installations. However, there is still a need to define the scope of internal work which can be provided via Sefton Arc and also to develop the business model to meet the increasing requirements for the use of Assistive Technology in all relevant areas via social work teams, re-ablement work, etc. This will have a positive impact upon income generating opportunities for the Council but will require further development as the year progresses.
2015/17 Ref 35	Libraries - Review of operation and management of libraries including bookfund and opening times	200,000		60,000			Review completed and implementation started on 5th May 2015. Due to notice periods there will be a reduced saving in 2015/16, but the saving will be achieved in full in future years.
2015/17 Ref 88	Catering - To increase the charge for each meal by 10p in September 2015 (start of the school term) and by a further 10p from September 2016	200,000		200,000			The increase in the price of a school meal has been designed to generate the required level of additional income. It is expected that there will be no negative effect on school meal take up. However, this can only be clarified once the new price is introduced. Following this implementation in September there should be more certainty that the income target will be met by year end.
2015/17 Ref 72	Arts - Review management and opening times at the Atkinson	120,000		60,000			Review completed and implementation started on 5th May 2015. Due to notice periods there will be a reduced saving in 2015/16, but the saving will be achieved in full in future years. Increasing income will be a challenge. This is on target and should be green. Full saving won't be achieved this year – about £40k slippage – because staff savings aren't full year due to when the savings were agreed.
2015/17 Ref 76	Corporate Communications Team - Deletion of vacant posts and Team restructure	104,000		104,000			Full saving unlikely to be achieved this year, as restructure process ongoing following authority from Council
2015/17 Ref 59	Outreach Respite Recovery - Restructure the delivery team	96,000		96,000			This team is now part of the Community Adolescent Service and the budget reduction is currently being considered. Likely saving will not be achieved until March 2016
2015/17 Ref 73	Sports Leisure- Active Sports - Increase in income due to increased charges and new programmes	84,000		54,000			Charges increased on 1st April. Programmes started at the beginning of the schools holidays in July, with good attendances.

	SAVING REQUIREMENT	Red	Amber	Green	Blue	Comment
2015/17 Ref 68	FCERM (Flood and Coastal Erosion Risk Management) - Reduction in service, Reduced response times. Reduction in works delivery		82,000			Allocation of funding to Capital plus reduction in revenue funding undertaken. Service revision delayed due to senior management review. Progress expected to be made on this issue during quarters 2 and 3
2015/17 Ref 80	Learning & Development - Reduction in activity associated with learning and development		80,000			Amalgamation of budgets to take place, Employee VER/VR and Apprenticeship charging subject to Finance assistance
2015/17 Ref 89	Building Cleaning - To increase fees and charges to schools		70,000			Contract fees and charges are being increased across all external contracts operated by the Building Cleaning Service. As clients renew each contract there will be more certainty that the required level of additional income will be generated by year end.
(2014/15) F2.1	Street Cleansing - Bulky Items Collection Service - Restructure Crews and introduce charge for bulky items		60,000	15,000		It is expected that the service will recover at least £45k of this, and plans are currently being developed to try and address the projected £15k shortfall by year end.
2015/17 Ref 70	Public Conveniences - Closure of all public conveniences		60,000			Closure of the public conveniences is to be achieved on a phased basis over a two year period. Plans continue to be developed with a view to deliver the operation of the public conveniences at no cost to the Council.
2015/17 Ref 62	Schools Regulatory Services-An end to end review of activity, policies, procedures and processes.		60,000	18,000		£18K unlikely to be achieved salary costs
(2014/15) D1.19	Street Scene - Building Cleaning - change frequency of office cleaning		50,000	50,000		Due to the closure of a number of Council buildings this saving target may not be achieved. This will be reviewed further over coming months.
2015/17 Ref 37	Housing Standards - Reduction in housing enforcement services including cessation of corporate illegal traveller sites co-ordination		40,000	40,000		One Technical Officer post has been deleted from the establishment and other adjustments will achieve the financial saving required. The saving was linked to an 'approved proposal' to cease corporate illegal traveller site co-ordination services. This has been reviewed by Legal Services, who indicate that the Council has a legal obligation to provide this, or similar, service. No alternative service proposal has been put in place.
2015/17 Ref 22	Tourism - Revised estimate following policy decision		27,000	27,000		Currently tendering new concessions that should generate income to meet the 27k requirement. However we may receive a reduced income from the Pier for 15/16 and will make a substantial loss on the ice cream licence agreement for Kings Gardens (worth over 20k). This potential loss of income needs to be factored into any judgement about the ability to achieve the saving. Consequently there remains a risk that the saving will not be fully achieved.
(2014/15) C6.2	Public conveniences reviewed for efficiency savings		20,000	20,000		Savings were not achieved in 2013/14 due to one off costs of fitting coin mechanised doors at facilities that were previously provided free of charge. Savings should be achieved in 2014/15 but will be dependant on the level of maintenance and vandalism costs. Although charges have been increased / introduced, the financial benefit to the Council has been less than expected due to the relative ease of avoiding payment (particularly at busy periods). This issue is currently being reviewed.
(2014/15) E4.1	Learning and Development (saving requirement £75,000)		16,000	16,000		Charging regime now in place from April 2015 after Learning and Development Board approval exact figure to be achieved dependent upon take up of places
(2014/15)	Investment & Infrastructure - Increase income from Network Management		12,000	12,000		The additional £38,000 income target for 2013/14 was speculative and this achievement included one off payments which cannot be guaranteed. Indications are positive that the additional £12,000 income target will be achieved in 2014-2015, however, we need to be wary that situations can vary year on year
2015/17 Ref 74	Sports Leisure Aquatics - Maximise pool time at Meadows offering more swimming lessons to meet demand		36,000	5,000		Some increase in demand already, but needs to ne monitored over the year.

TOTAL OF SAVINGS TARGETS DECLARED AS AT RISK - AMBER

4,436,000	0	2,428,550	0	0
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		SAVING REQUIREMENT	Red	Amber	Green	Blue	Comment
2015/17 Ref 83	Integrated Wellness - Integration of Lifestyle services	FOR TOTAL SAVING REQUIREMENT SEE EQUIVALENT LINE ABOVE			1,000,000		We have achieved savings of £981,277 through decommissioning a number of services. The target of £1.5 million has not been achieved as anticipated last quarter. Savings identified have not been realised due to the delay in completing the VCF review.
(2014/15)	Disabled Facilities Grant - Capitalisation	1,000,000			1,000,000		Depends on sufficient alternative resources being identified.
2015/17 Ref 95	New Options - Funding of highways, ICT and other developments from capital resources	1,000,000			1,000,000		Will be achieved subject to identification of suitable relevant expenditure through the year.
(2014/15) C12.3	Reduced external audit, recoverable VAT fees & improved cash management pension costs	800,000			800,000		Only risk if large numbers of VERs cannot be met from Earmarked Reserves.
2015/17 Ref 92	New Options - Funding revenue consequences of planning projects from Section 106	500,000			500,000		Will be achieved subject to identification of suitable relevant expenditure through the year.
2015/17 Ref 3	Burials and Cremations Service - Increased income as result of increased service activity	390,000			390,000		This saving should be achieved subject to continued demand for funeral services
2015/17 Ref 19	Finance - Reduced debt management charges	390,000			390,000		On Target
2015/17 Ref 32	Street Cleansing - Further expand the use of electric vehicles and reduce the number of cleansing operatives delivering a manual service	360,000			360,000		The whole Street Cleansing Service is currently being reviewed in terms of efficiencies and deliverability. At this stage it is expected that the full required saving will be achieved during the year.
2015/17 Ref 75	Public Health-Internal restructure to reflect the need to strengthen the influencing role of the team, and reduced need for commissioning capacity	316,000			316,000		Public Health have restructured the existing 2014/15 team and efficiency savings have been identified and met for 2015/16.
2015/17 Ref 84	Substance Misuse - Reduction in Substance Misuse spend	FOR TOTAL SAVING REQUIREMENT SEE EQUIVALENT LINE ABOVE			243,900		Public health has achieved a direct saving of £243,900 against target of £300,000. Additional savings have not been achieved as anticipated at last quarter due to the delay in completing the VCF review and agreed staffing savings being assigned to other council budgets.
(2014/15) C12.2	Increased housing benefit grant from reduced error rates	250,000			250,000		Anticipated that saving will be achieved from prescribed area.
(2014/15) E2.6	Central Support	202,000			202,000		Through a reorganisation of Support and Development Services the saving is on target to be achieved, although this will need to be reprofiled against the original proposal, following consultation and review with Service Directors' and Heads of Service
2015/17 Ref 50	Environmental Health - Reduction in front line environmental health regulatory services. Reduction in pest control services but retain full rat control service	200,000			50,000		Discretionary spend budgets reduced, vacancies deleted & proposed voluntary staff departures agreed by ECP.
2015/17 Ref 65	Highway management, development, design and safety - Changes to chargesService reorganisations	170,000			170,000		Changes have been introduced and are being monitored, service changes are on-going. Income to offset expenditure on Permits currently on target. Overall savings currently on target however income can fluctuate but will be monitored closely

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2015/17 Ref 93	New Options - Increase Cremation and Burial Fees by 5% above inflation	150,000			150,000		Fees have been increased and this saving should be achieved subject to continued demand for funeral services
2015/17 Ref 28i	Building Maintenance - Recharge Salaries to Capital Schemes	136,000			136,000		On Target
2015/17 Ref 78	Legal Services - Restructure of the legal management department Removal of the Monitoring Officer's budget.	134,000			134,000		Savings completed
2015/17 Ref 41	Planning - Increase in income across parts of the service Development Management, Building Control, and Technical Support [land charges] in light of economic forecast	130,000			130,000		On Target
(2014/15)	Parking - Strategic Review of Parking	100,000			100,000		Phase 1 of review complete. Proposals relate to charging, technological improvements and replacement of equipment. Due to recent Court case further legal and financial advice required. Budget Council on 6th March 2014 agreed to reduce this saving from £300k to £100k. The income target for 2014/15 has been achieved.
(2013/14) C6.1	Commercial waste increased income	100,000			100,000		Additional income was difficult to achieve in 2013/14 in part due to the general economic downturn across the private sector. An Officer post has been dedicated to generating additional business opportunities to maximise potential additional sources of income in 2014/15. In addition, new marketing and promotional systems are in place.
(2013/14) C6.4	Catering - Other catering activity (income target)	100,000			100,000		Saving is being achieved
2015/17 Ref 81	Personnel - Reduction in Personnel resource and efficiency savings	100,000			100,000		Achieved
2015/17 Ref 49	Coast - Reduction to visitor and site management activities. Extension to the length of the life guard contract on reduced terms. Car-parking income charges	75,000			56,000		The 2015/16 phased saving has been overachieved due to early implementation of an appropriate solution, part of 2016/17 phased saving will be achieved during 2015/16
2015/17 Ref 4	Catering Services - Increased income as result of increased service activity	66,000			66,000		The planned increases in service activity over the coming year will enable the required additional income to be generated.
2015/17 Ref 62	Schools Regulatory Services-An end to end review of activity, policies, procedures and processes.				42,000		£18K unlikely to be achieved salary costs
2015/17 Ref 67	Property Management - Closure and disposal of operational properties	60,000			60,000		Full saving expected by the end of June
2015/17 Ref 1	Registration Service - Increased income as result of increased service activity	54,000			54,000		This saving should be achieved subject to continued demand for wedding services

FOR TOTAL SAVING
REQUIREMENT SEE
EQUIVALENT LINE
ABOVE

	SAVING REQUIREMENT	Red	Amber	Green	Blue	Comment
2015/17 Ref 55	Client Contribution - Restructuring and integrating the above service with the specialist Substance Misuse Housing and Welfare Rights Team			54,000		A proposed restructure will be presented to Trade Unions with the intention of then holding open consultation with staff as soon as possible. It is anticipated that the full savings will be realised by March 2016, subject to consultation.
2015/17 Ref 85	Affordable Warmth - Cessation of SEARCH scheme and Easier Breathing Project			54,000		The funding has been ceased and public health can confirm savings target has been met for 2015/16.
2015/17 Ref 20	Health Protection and Infection Control - Efficiency following re-procurement of service			52,000		Savings have been identified and can be met in 2015/16
(2014/15) C12.1	Learning and Development			50,000		Saving is likely to be achieved.
2015/17 Ref 87	Public Health - Reduction in funding for commissioned intelligence work			50,000		Efficiency savings have been identified and public health can confirm target has been met for 2015/16.
2015/17 Ref 71	Bulky Items - Increasing collection charge from £7.50 to £10 per collection			48,000		The new increased charge, coupled with the return of previously leased vehicles and the subsequent reduction in transport costs, should deliver the required saving by year end.
2015/17 Ref 5	Commercial Waste Skips Services - Increased income as result of increased service activity			45,000		The Commercial Waste Service continues to develop additional external opportunities and new external contracts. As such, it is expected that the additional income target will be achieved during the coming year.
2015/17 Ref 64	Children's administrative support - Service redesign			43,000		The 2015/16 of £43k saving is currently 'not yet achieved but in progress'. A review of the administrative support structure has been completed and proposals for a restructure are currently being prepared, which if approved (and subject to consultation) will result in achieving the total saving of £63k (£20k in 2016/17). It is anticipated that the proposed restructure will be presented early September 2015.
(2013/14) D1.32	Public Conveniences increase charges			40,000		Savings were not achieved in 2013/14 due to one off costs of fitting coin mechanised doors at facilities that were previously provided free of charge. This reduction is being achieved in 2014/15 but continues to be dependant on the level of maintenance and vandalism costs.
2015/17 Ref 12	Member's Allowances - Reduce the budget provision for Members Allowances –as agreed by the Council on 5 July 2012			35,000		This can be removed from the budget and is achieved.
2015/17 Ref 52- Revised	New Options - Review of the CHAMPS service - improved commissioning across Merseyside; reduced social marketing activity and reduction in support for health protection.			28,000		The saving has been identified and agreed within 2015/16.
(2012/13) E2.8	Area Finance / Finance Visiting Officers - Review			25,000		A proposed restructure will be presented to Trade Unions with the intention of then holding open consultation with staff as soon as possible. It is anticipated that the full savings will be realised by March 2016, subject to consultation.
(2014/15) D1.33	Cleansing Service - Reorganisation of workload and work patterns			25,000		On track to be achieved.
(2014/15) C6.2	Public conveniences reviewed for efficiency savings			20,000		This saving is being achieved in 2014/15 but continues to be dependant on the level of maintenance and vandalism costs.

		SAVING REQUIREMENT	Red	Amber	Green	Blue	Comment
2015/17 Ref 21	Civic Services - Civic Services (Attendants) – Voluntary Redundancy	20,000			20,000		This can be removed from the budget and is achieved.
(2013/14) D1.19	Street Scene - Building Cleaning - change frequency of office cleaning	19,000			19,000		Due to the closure of a number of Council buildings there was a slight under-achievement of this saving target in 2013/14. However, new additional income and a review of the operation of the service should result in the achievement of the 2013/14 savings in 2014/15.
(2014/15) C10.2	Eze Fitness contract - terminate	18,000			18,000		Saving will be achieved in 2015/16
2015/17 Ref 11	Procurement - Reduction in non-staffing expenditure	16,000			16,000		This can be removed from the budget and is achieved.
2015/17 Ref 44	Parks Maintenance - Botanic Gardens Shop Closure	15,000			15,000		The 2015/16 phased saving has been overachieved due to early implementation of an appropriate solution, part of 2016/17 phased saving will be achieved during 2015/16
(2014/15) F1.5	Parks and Green spaces - Increase Fees - allotments (saving requirement £40,000)	15,000			15,000		Full saving should be achieved in 2015/16. There was a £40k saving in 2014/15 – only £25k was achieved. £15k has slipped into 2015/16 because of the notice period required for allotment holders. £15k will be achieved this year.
2015/17 Ref 46	Parks Maintenance - The recharging of the cost of statutory checks to sports pavilions and repairs and maintenance of sports pavilions and associated hard infrastructure to sports users.	15,000			15,000		Saving likely to be achieved during 2015/16 subject to no decrease in use and full recovery of income from user groups

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2015/17 Ref 24	Democratic Services - Voluntary reduction in support staff hours	14,000			14,000		This can be removed from the budget and is achieved.
2015/17 Ref 91	Tourism - Additional income from events	13,000			13,000		As the target is built around income we are dependent on market response. To date, the events are ahead of the previous year so we are on course.
(2013/14) C11.2	Improved procurement of Council wide communications activity	10,896			10,896		It is anticipated that this saving will be achieved in the prescribed area
2015/17 Ref 90	Commercial Waste - To increase fees and charges	10,000			10,000		Fees and charges have been increased accordingly and it is expected that the Commercial Waste Service will provide the necessary increase in income by year end.
(2013/14) C6.5	Vehicle Management and Mtce - MOT Testing (income target)	7,600			7,600		£42,400 of total saving requirement of £50,000 achieved in 2013/14. Second MOT bay now operational therefore full saving expected to be achieved in 2014/15.
(2014/15)	Area Committees - Reduce from 7 to 3	5,000			5,000		Anticipated that saving will be achieved from Democratic Services Budget
(2013/14) C12.3	Reduced external audit, recoverable VAT fees & improved cash management pension costs				100,000		The unachieved balance from this 2013/14 saving relates to VAT shelter income from OVH. Receipts are currently forecast at £100k against OVH saving, therefore £300k is unlikely to be achieved again in 2014/15.
2015/17 Ref 72	Arts - Review management and opening times at the Atkinson				60,000		Review completed and implementation started on 5th May 2015. Due to notice periods there will be a reduced saving in 2015/16, but the saving will be achieved in full in future years. Increasing income will be a challenge. This is on target and should be green. Full saving won't be achieved this year – about £40k slippage – because staff savings aren't full year due to when the savings were agreed.
2015/17 Ref 47	Further Changes in Style and Standards of Parks Management - Further Changes in Style and Standards of Parks Management				50,000		This saving cannot be fully achieved until the parks have been redesigned and contractual changes have been implemented, it is envisaged that a part saving of £50k will be achieved in 2015/16 with the remaining £30k in 2016/17.
(2014/15) F2.1	Street Cleansing - Bulky Items Collection Service - Restructure Crews and introduce charge for bulky items				45,000		It is expected that the service will recover at least £45k of this, and plans are currently being developed to try and address the projected £15k shortfall by year end.

		SAVING REQUIREMENT	Red	Amber	Green	Blue	Comment
2015/17 Ref 48	Parks Maintenance - Reduction in GM Contracts	FOR TOTAL SAVING REQUIREMENT SEE EQUIVALENT LINE ABOVE			30,000		This saving is based upon a contractual arrangement which will result in a £30k saving being achieved over the two year (2015/17) budget period.
(2014/15) E2.8	Area Finance / Finance Visiting Officers - Review	FOR TOTAL SAVING REQUIREMENT SEE EQUIVALENT LINE ABOVE			48,600		This £75k saving has been deferred from 2013/14 as part of the requirement to achieve D 1.38 Social Care Subsidies. A proposed restructure will be presented to Trade Unions with the intention of then holding open consultation with staff as soon as possible. It is anticipated that £48.6k will be realised by March 2016, subject to consultation. Officers have already indicated to the Senior Leadership team that there will be an approximate £26.4k under-achievement of this saving in 2015/16 and have requested that this residual saving is deferred for another 12 months on the understanding that the full saving will be realised in 2016/17, but this would be subject to further efficiencies being realised from the change to processes and development of systems.
2015/17 Ref 74	Sports Leisure Aquatics - Maximise pool time at Meadows offering more swimming lessons to meet demand	FOR TOTAL SAVING REQUIREMENT SEE EQUIVALENT LINE ABOVE			26,000		Some increase in demand already, but needs to be monitored over the year.
(2014/15) C11.2	Improved procurement of Council wide communications activity	FOR TOTAL SAVING REQUIREMENT SEE EQUIVALENT LINE ABOVE			23,000		The 2014/15 saving of £75,000 will not be achieved. The £52,000 projected overspend reflects the fact that the potential impact of this non-achievement has been moderated by the inclusion of forecast income (£23,000) from the selling of advertising space on roundabouts.
2015/17 Ref 53	Sports Leisure - Review and Restructure Management/Administration/Operations including deletion of Service Manager post. Retender direct debit collection. Reduce agency payments. Energy efficiency.	FOR TOTAL SAVING REQUIREMENT SEE EQUIVALENT LINE ABOVE			20,000		Review and restructure completed and implemented on 5th May. Due to notice periods there will be a reduced saving in 2015/16, but the saving will be achieved in full in future years.
2015/17 Ref 73	Sports Leisure- Active Sports - Increase in income due to increased charges and new programmes	FOR TOTAL SAVING REQUIREMENT SEE EQUIVALENT LINE ABOVE			20,000		Charges increased on 1st April. Programmes started at the beginning of the schools holidays in July, with good attendances.
TOTAL OF SAVINGS TARGETS DECLARED AS ON TARGET - GREEN			7,530,496	0	0	9,069,996	0

	SAVING REQUIREMENT	Red	Amber	Green	Blue	Comment
(2014/15) C12.5	Cash limit general non-pay budgets in 2013/14 and 2014/15 (retains £0.5m excessive inflation provision in each year and retains inflation for specific contracts)				3,250,000	Budget reduced. Only risk is if departments cannot remain within cash limited budgets due to excessive inflationary increases, e.g. utilities costs.
2015/17 Ref 25	General inflation provision - Remove general inflation provision set in MTFP at 2%. This will require all services to deliver general efficiency in the delivery of all services				2,180,000	Budget Provision reduced.
(2014/15)	Cleansing - Charge for Green Waste collections - A 2014/15 / 2015/16 proposal for an opt-in charge				1,000,000	Saving achieved
2015/17 Ref 29	Adult Social Care - Social care services will be required to contain net demographic growth within existing budgets for the duration of the plan. The figure has been adjusted to reflect Cabinet's previous decision relating to the underachievement of the services 2014/15 budget savings requirement. This assumption will need to be kept under close scrutiny to ensure deliverability				1,000,000	The Community Care budget has not been increased in 15/16 for potential demographic growth. This budget will be closely monitored during the year to ensure deliverability of this saving
2015/17 No Ref	MTFP adjustment 14/15 growth £3.9m to £3m				900,000	The Community Care budget has been reduced by this amount in 15/16. This budget will be closely monitored during the year to ensure deliverability of this saving
2015/17 Ref 33	Highways Infrastructure - To continue for a further 2 years the reduction of £800k which was introduced as an annual saving in previous years				800,000	Funding deducted from budget
2015/17 Ref 28i	Review of previous budget assumptions and implications of previous budget decision - The estimates of the financial implications of all budget decisions have been reviewed in the light of implementation of options and subsequent changes in service demand. The original Medium Term Financial Plan can be revised to take account of this updated information.				765,000	Budget provisions reduced for Corporate Items. £136,000 relates to Building Maintenance recharges to Capital.
2015/17 Ref 26	Additional public health grant - Utilise increase in the public health grant to support the ongoing delivery of the Council's Health and Well Being strategy priorities				544,000	SLT Paper approved to use the 2014/15 public health grant support the co - commissioning of Health Trainers over 3 years on a non recurrent basis. The Public Health grant for 2015/16 has been allocated to the efficiency savings. This target has been met.

		SAVING REQUIREMENT	Red	Amber	Green	Blue	Comment
(2014/15)	Review pathway of support for children with additional needs to increase effectiveness and efficiency	400,000				400,000	Achieved - This is based on a Health Contribution of 25% of the total cost of the new Respite Service
2015/17 Ref 98	Budget Planning Assumptions - Management Arrangements	300,000				300,000	First stage of Senior Management Restructure completed from which saving will be achieved.
(2014/15) E2.1	Review of the Commissioning of all residential care beds	FOR TOTAL SAVING REQUIREMENT SEE EQUIVALENT LINE ABOVE				205,000	This was part of a £1m saving phased over two years. Year 1 (2013/14) was set at £400k and was fully achieved through a restructure of In House Residential care. The balance (£600k) was for achievement in 2014/15 and was to be partially met from ongoing savings arising out of the In House Residential review (£305k), with the remainder (£295k) to be met from savings around Social Care Residential Agency Placements. In respect of the In House Residential saving, this was achieved except for £100k which was due to unexpected additional pay costs at Springbrook paid in October and in respect of overtime/relief staff for all homes. In respect of the Social Care Residential Agency placement saving, none of this was achieved as there was an overspend against the budget of £573k in 2014/15. There is currently a £1.37m projected overspend on Social Care Residential Agency placements in 2015/16. *The number of Looked After Children currently stands at 461. These savings assume LAC numbers remaining at 400.
2015/17 Ref 33	Highways Infrastructure - Reduction in Highways Maintenance programmes to focus on preventative, critical and high risk works'	160,000				160,000	Funding deducted from budget
2015/17 Ref 39	Neighbourhoods - Reduction and re-prioritisation of activity	FOR TOTAL SAVING REQUIREMENT SEE EQUIVALENT LINE ABOVE				130,000	£130,000 has now been achieved - the remaining £20,000 will not be achieved until 2016/17
2015/17 Ref 58	Youth Offending Team - Merge services and potential to reduce management capacity	120,000				120,000	Achieved
2015/17 Ref 23	Trading Standards - Deletion of vacant post and reduction in supplies / services	114,000				114,000	Budget adjusted 1 April
(2014/15) D1.7	Social Care Commissioned Services - travel efficiencies	100,000				100,000	Achieved - Saving comes from work done via the restructured social care sections from 3 budget areas - reduced family support / Residency Orders / Care Matters
2015/17 Ref 63	14-19 Services - Changes to commissioning arrangements for Information, Advice & Guidance	80,000				80,000	Achieved
2015/17 Ref 2	Community Equip't - Improved efficiency	72,000				72,000	Actions have been taken to ensure this saving is achieved. However there is an increased demand pressure on the community equipment budget in 2015/16 with more clients requiring support due to the increased developments in Community Services
2015/17 Ref 40	Planning - Realign and reduce revenue budgets – including consultancy budgets	72,000				72,000	Achieved
2015/17 Ref 60	Locality Assessment - Redesign of Common Assessment Framework team Implement a stronger Lead Practitioner model Implementation of electronic –common assessment framework (E-CAF)	72,000				72,000	Achieved

		SAVING REQUIREMENT	Red	Amber	Green	Blue	Comment
2015/17 Ref 61	School Standards and Effectiveness - Reduction in the Local Authority support provided to schools which are not in receipt of statutory intervention, requiring improvement or are assessed at risk of being less than good	60,000				60,000	Saving achieved.
2015/17 Ref 42	Trading Standards - General reduction in enforcement activity. Limit resident service request response	55,000				55,000	Deletion of two posts. Budget adjusted.
2015/17 Ref 18	LEA playing fields maintenance - Improved efficiency in maintenance scheme	52,000				52,000	Achieved
2015/17 Ref 14	Complementary Education - Removal of vacant posts from the establishment	51,000				51,000	Achieved
2015/17 Ref 57	Attendance Welfare Service - Improved administration of legal procedures. Reduced eligibility for service interventions. Increase income	50,000				50,000	Achieved
2015/17 Ref 43	EEMS (Energy and Environment) - Reduction in Carbon reduction service and community energy service	42,000				42,000	Reduction of discretionary spend budget, deletion of post, use of external funds = yr1 & 2 savings target achieved.
2015/17 Ref 16	SEN Assessments & Monitoring - Spend to be directed to DSG High Needs Funding	36,000				36,000	Achieved
2015/17 Ref 7	Commissioning - Decrease in non-staffing expenditure	36,000				36,000	Actions have been taken to ensure this saving is achieved
2015/17 Ref 74	Sports Leisure Aquatics - Maximise pool time at Meadows offering more swimming lessons to meet demand					5,000	FOR TOTAL SAVING REQUIREMENT SEE EQUIVALENT LINE ABOVE Some increase in demand already, but needs to be monitored over the year.
2015/17 Ref 15	Education Psychology - Spend to be directed to DSG High Needs Funding	25,000				25,000	Achieved
2015/17 Ref 97a	New Options - Remove the discretionary support to Parish Councils for Council Tax Reduction Scheme	25,000				25,000	Parishes notified and payments reduced.
2015/17 Ref 6	Coroners - Shared service agreed cost reduction due to completion of mortgage	24,000				24,000	Saving achieved

		SAVING REQUIREMENT	Red	Amber	Green	Blue	Comment
2015/17 Ref 69	Regulatory Services Support - Reduction in administrative support due to changes in working practices and increase to online services	24,000				24,000	Discretionary spend budget reduced from 1 April 2015
(2013/14) D1.25	Re-financing the Mersey Forest subscription to make a saving on the revenue budget; accept voluntary reduction in working hours from two staff; and make further savings in supplies and services	18,650				18,650	The commitment to pay an £18,650 annual subscription for the Mersey Forest ended in March 2015. Until that point the saving was identified as being unachievable. In 2015/16 the subscription has been renegotiated to a lower figure which can be contained within the fully reduced 2015/16 budget. The saving will therefore be made in full.
2015/17 Ref 17	DCATCH - The scheme has already closed to new pupils, saving reflects cohorts of pupils completing the programme	15,000				15,000	Achieved
2015/17 Ref 10	SEN 0-4 Inclusion Funding - Improved efficiency	12,000				12,000	Achieved
2015/17 Ref 9	Home Improvements DFG - Re-profiling the allocation of costs and increasing the level of recharges	10,000				10,000	Budget amended to reflect change
2015/17 Ref 13	Learning Support - LAC - Reduction in the LA budget	10,000				10,000	Achieved
2015/17 Ref 73	Sports Leisure- Active Sports - Increase in income due to increased charges and new programmes	FOR TOTAL SAVING REQUIREMENT SEE EQUIVALENT LINE ABOVE				10,000	Charges increased on 1st April. Programmes started at the beginning of the schools holidays in July, with good attendances.
2015/17 Ref 27	Levies - Merseyside Waste and Recycling Authority and the Integrated Mersey Transport Authority have been requested to support the Council by finding 10% efficiency savings in setting their budgets for 2015/16/17	FOR TOTAL SAVING REQUIREMENT SEE EQUIVALENT LINE ABOVE				1,190,850	MRWA Levy did not reduce (although Transport Levy reduced by more than anticipated to partially offset this). Full saving (additional £2m reduction in 2016/2017) will need to be discussed with levying bodies.

SAVING REQUIREMENT	Red	Amber	Green	Blue
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Comment

2015/17 Ref 53	Sports Leisure - Review and Restructure Management/Administration/Operations including deletion of Service Manager post. Retender direct debit collection. Reduce agency payments. Energy efficiency.	FOR TOTAL SAVING REQUIREMENT SEE EQUIVALENT LINE ABOVE	395,550	Review and restructure completed and implemented on 5th May. Due to notice periods there will be a reduced saving in 2015/16, but the saving will be achieved in full in future years.
2015/17 Ref 50	Environmental Health - Reduction in front line environmental health regulatory services. Reduction in pest control services but retain full rat control service	FOR TOTAL SAVING REQUIREMENT SEE EQUIVALENT LINE ABOVE	150,000	Discretionary spend budgets reduced, vacancies deleted & proposed voluntary staff departures agreed by ECP.
2015/17 Ref 35	Libraries - Review of operation and management of libraries including bookfund and opening times	FOR TOTAL SAVING REQUIREMENT SEE EQUIVALENT LINE ABOVE	140,000	Review completed and implementation started on 5th May 2015. Due to notice periods there will be a reduced saving in 2015/16, but the saving will be achieved in full in future years.
2015/17 Ref 49	Coast - Reduction to visitor and site management activities. Extension to the length of the life guard contract on reduced terms. Car-parking income charges	FOR TOTAL SAVING REQUIREMENT SEE EQUIVALENT LINE ABOVE	19,000	The 2015/16 phased saving has been overachieved due to early implementation of an appropriate solution, part of 2016/17 phased saving will be achieved during 2015/16

TOTAL OF SAVINGS TARGETS DECLARED AS ACHIEVED - BLUE	12,474,650	0	0	0	14,720,050
Use of One-Off Resources to Support the Budget	930,000				930,000
Total Savings Requirement 2013-2016	30,358,646	3,210,050	2,428,550	9,069,996	15,650,050

SAVING
REQUIREMENT

Red

Amber

Green

Blue

Comment